



# Next generation satellite services

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who we are  
in numbers

regulation  
made simple

>35

Years of  
Experience

70

Countries Covered

4x4

Covering  
4 Sectors Across  
4 Continents

>70

Team Members

>270

Clients  
from

25

Different  
Nationalities

90

Different  
Countries

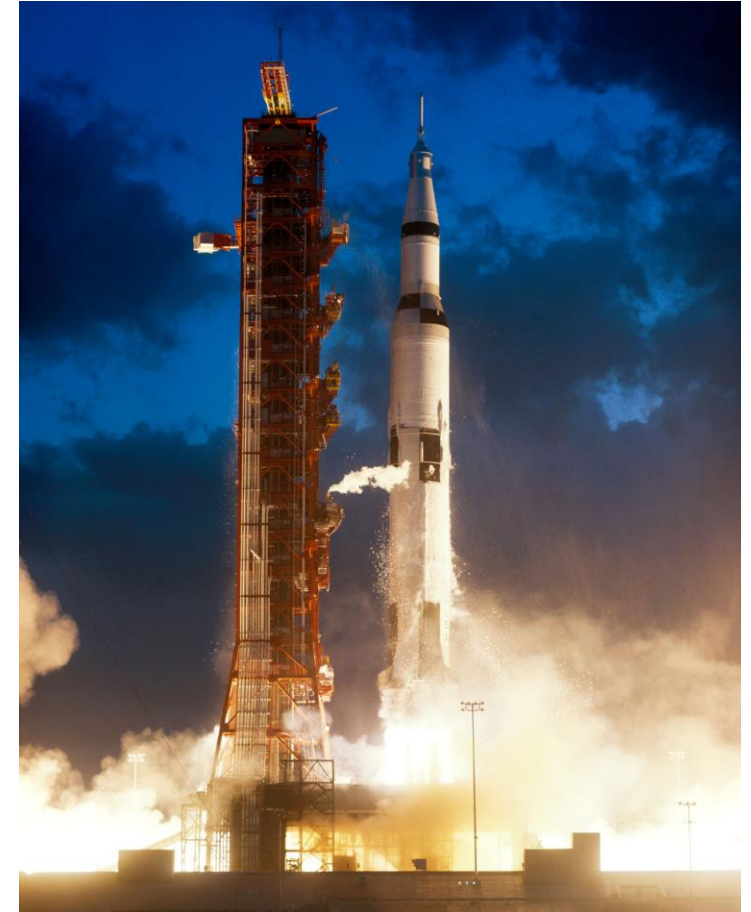
26

Different  
Languages

# Massive transformation

# Satellites skyrocketing

- Satellites/year:
- 1967: 143
- 2020: 1200
- 2021: 1778
  - Similar average for 10 years



# Satellite manufacturing and launch revenues: very long tail

Satellites  
per  
company









Manufacturing and launch revenues

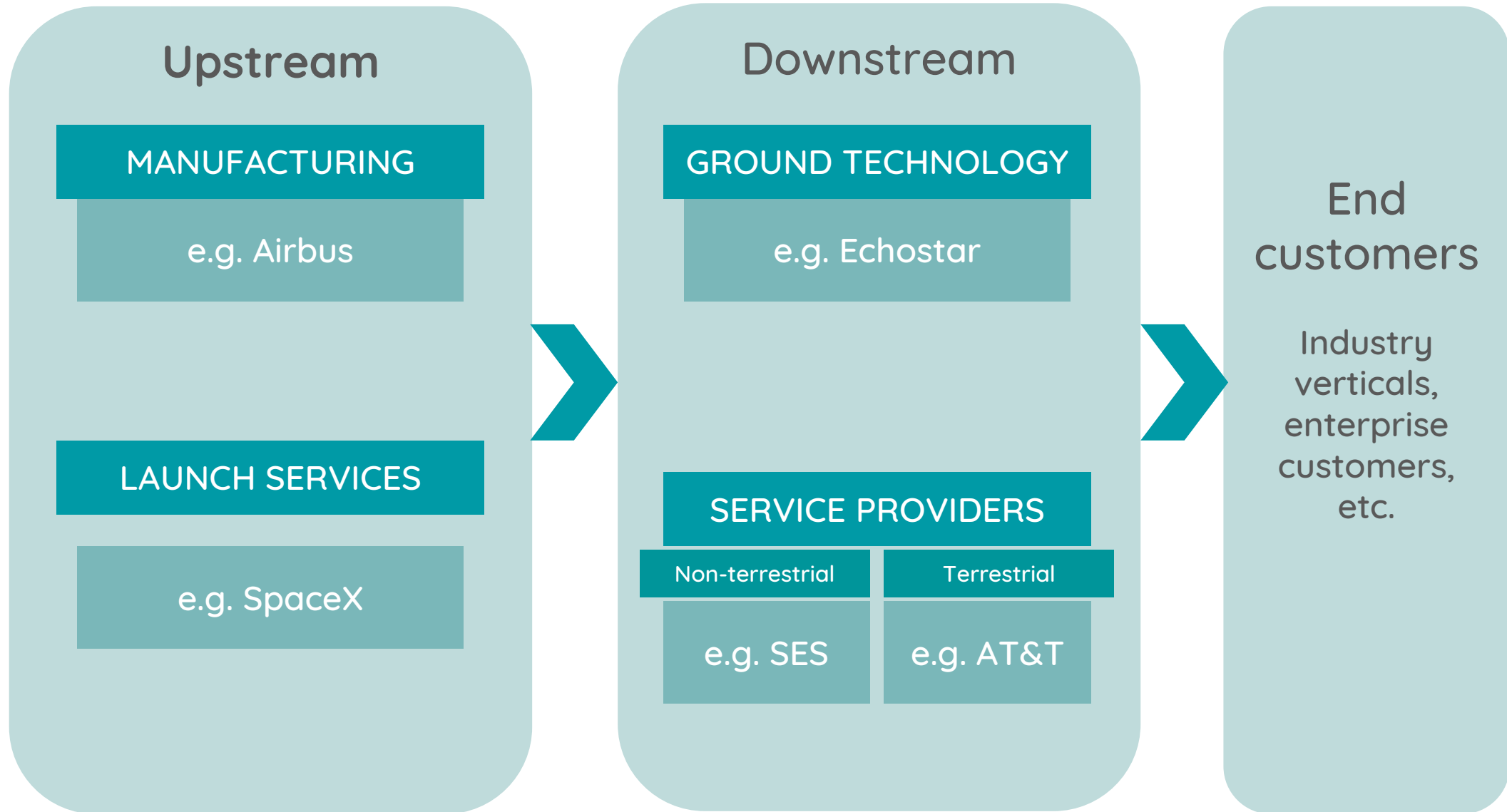
5 companies will launch 58% of  
new satellites until 2030



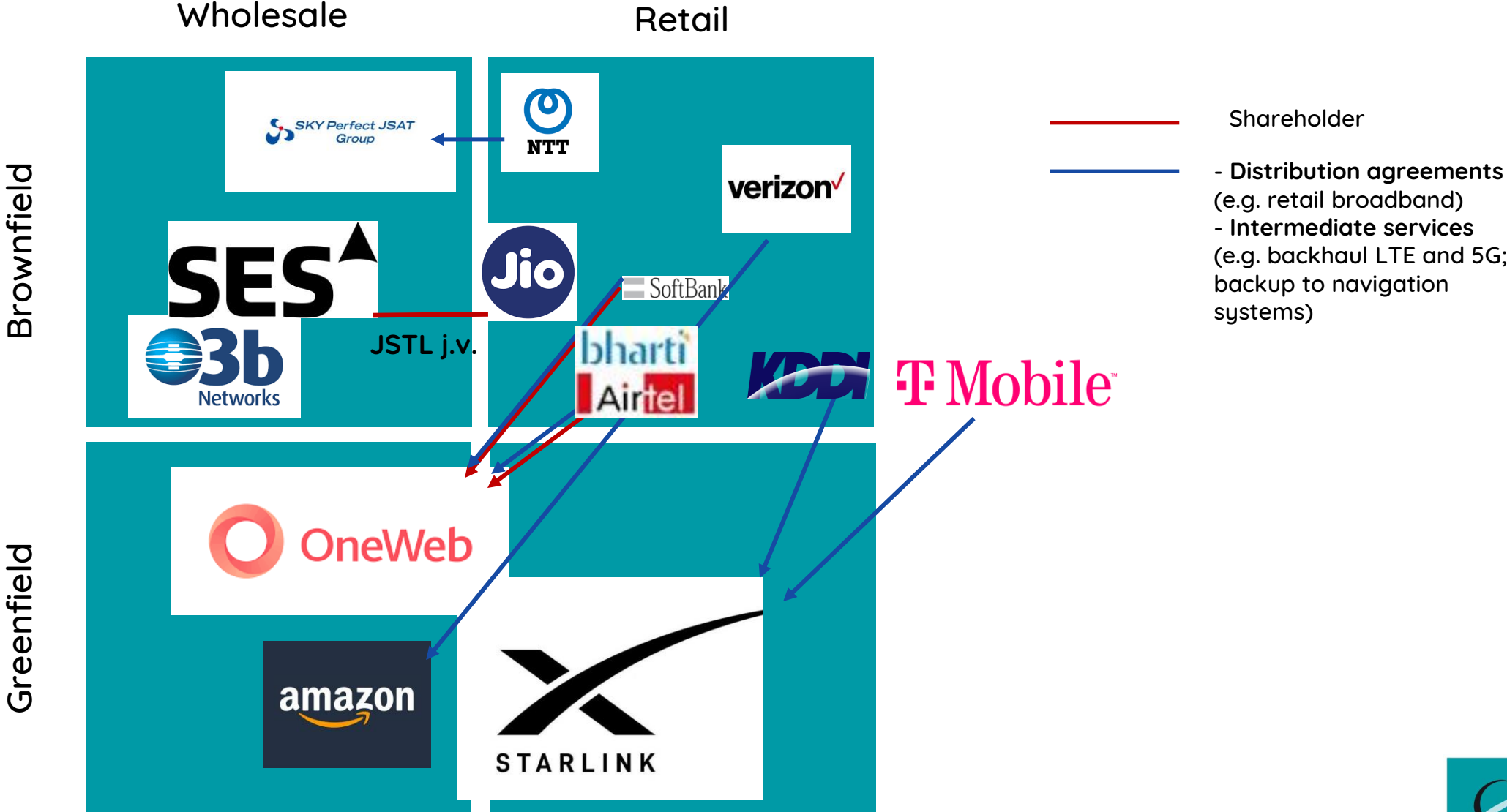
# Examples of mega-constellations

System	Amazon Kuiper 	Guowang 	OneWeb  	SpaceX Starlink 	Telesat Lightspeed 
Planned satellites	3,276	12,992	648	12,000 30,000	298
Spectrum bands	Ka	Ka, V	Ku, Ka	V Ku, Ka, E	Ku, Ka
Orbital height (km)	590-630	1100	1200	335-570 328-614	1015-1325
Manufacturer	ABL Space System (start-up)	China SpaceSat (R&D and manufacturing)	JV with Airbus	Space X	Thales-Alenia Space
Approx. life	5-10 years				
Approx. data rates	100-400 Mbps				
Approx. costs	LEO: US\$ 10,000-20,000 per Kg				

# Satellites value chain



# Business models: relationship with telecoms operators





# Mergers and acquisitions

## Eutelsat & OneWeb

### Viasat/Inmarsat merger EU (pending case)

#### Case information

Theme: [Mergers](#)










Subtheme(s): [Merger: horizontal](#)

Satellites [+ Add to myFT](#)

## Satellite operators SES and Intelsat in deal talks

US and Luxembourg groups exploring tie-up as challengers like Elon Musk push into space industry

# Relationships with governments

	Amount	Description	Covered period
US 	US\$24.00bn	Proposed funding for NASA in FY 2022. (But only US\$224m for NASA's commercial LEO development programme). <b>SpaceX</b> (supplier of NASA).	Proposed FY 2022
EU 	US\$15.44bn	Total budget of the EU Space Programme. (Proposed: US\$2.69bn to be allocated for the Secure Connectivity Programme)	2021-2027
Japan 	US\$4.50bn	Total space-related budget (of these, US\$71.4m are for satellite quantum cryptography R&D projects)	2022
China 	US\$3.15bn	First phase of deployment of the <b>Hongyan</b> constellation. (No information available on other constellations)	2016–2021
Canada 	US\$1.14bn	(69% repayable loan and 31% equity) for <b>Telesat Lightspeed</b>	2021
UK 	US\$1.00bn	Equity stake in <b>OneWeb</b>	2020
Korea 	US\$530.90m	Space-related budget	2022
South Africa 	US\$293.52m	Government funding for the National Space Agency's space infrastructure hub	2020
Singapore 	US\$110.92m	Flagship space technology development programme	2022

# Key issues in satellite services regulation



## Licensing

- Satellite capacity and satellite services providers (concession/ licence/ authorisation)
- Earth stations (permit)
- Duration: 3-5-10-20 years, satellite lifespan
- Fees: per terminal or blanket licensing



## Interference and coexistence

- Regulators impose technical rules to avoid interference
- Service providers must avoid interferences/ report if existent
- Each country has own coexistence parameters
- Varies per spectrum band



## Migration

- Per spectrum band

# Licensing requirements can be challenging

No separate licensing requirements for spectrum use



Need of multiple licences to offer satellite-based services, including for spectrum use



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# Main takeaways - opportunities

- **Technical characteristics & performance of new generation satellites present opportunities and challenges**
- Some **governments** see new opportunities in this field. Direct funding, equity investor, as clients, or a combination of the above. Bridge coverage gaps, development opportunities for the domestic industry, competitive advantage.
- New dynamism in the **industry**. Incumbent groups, start-ups, new partnerships of different sizes. Vision and business models vary.
- Long-term promises: R&D on quantum cryptography for enhanced security, and on hybrid networks (combination of terrestrial and satellite in view of 6G).

## Main takeaways – open issues

- Due to the current **high CAPEX** requirements, revenue uncertainties and short lifespan of LEO satellites, concerns over the **economic sustainability** of many of these systems.
- Capability to **address “global” challenges** (accidents, space debris, liabilities, how to collaborate, relations among governments) in an increasingly “crowded” satellite space.



Thank you!

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